

# Financial Results Briefing for the Second Quarter of FY2025 (Ending March 31, 2025)

November 27, 2024

DAISHINKU CORP. (Code: 6962)

Executive Director, General Manager of Business Unit Div.  
and General Manager of Marketing & Sales Div.

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# Performance Report for the Second Quarter of FY2025 (YoY change)

Higher revenue and Lower profit  
(Operating profit)

Unit: Million yen	FY2024	FY2025	YoY change	
	Q2	Q2	Increase/Decrease	Rate of change
Net sales	19,332	19,438	105 ↑	0.5%
Operating profit	901	443	(457) ↓	(50.8%)
Ordinary profit	1,977	(550)	(2,528) ↓	—
Profit attributable to owners of parent	1,391	(498)	(1,889) ↓	—
USD average rate (JPY)	141.06	152.78	11.72 ↑	—

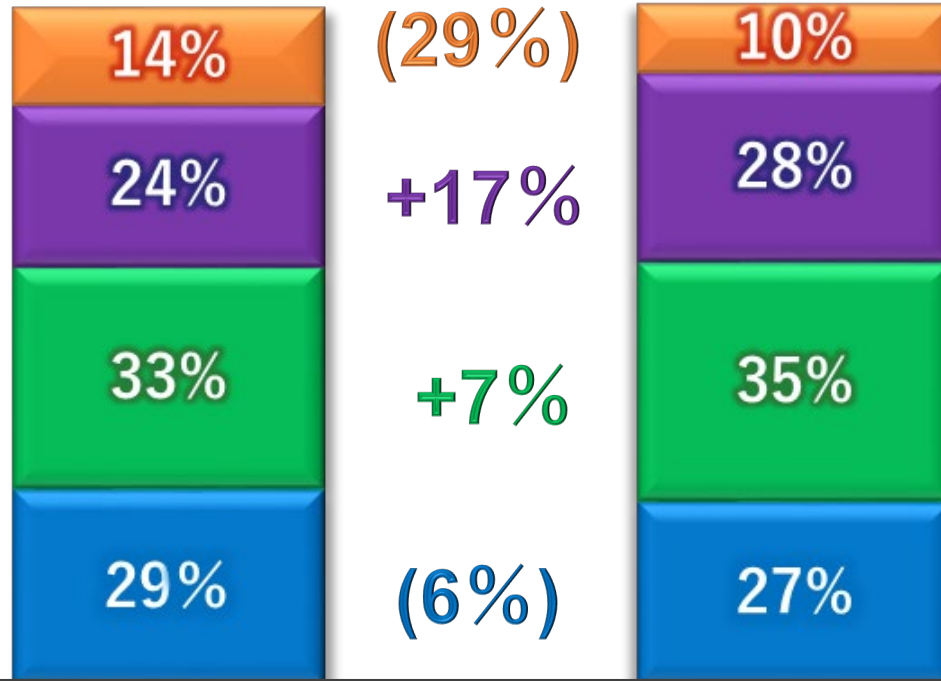
# Sales by Market (YoY Change)

## Strong sales for the AM and CM applications

FY2024 Q2  
19.3  
billion yen

<Net sales  
change rate>

FY2025 Q2  
19.4  
billion yen



(Composition ratio)

(Composition ratio)

IM: Industrial market  
AM: Automotive market

CM: Consumer market  
TM: Telecommunications market



# Operating Profit Analysis (YoY Change)

Unit: Million yen

FY2024  
Q2

(457)

FY2025  
Q2

Operating  
Profit  
**901**

Price fluctuation  
(Including exchange  
rate fluctuations)  
**+290**

USD average rate (JPY)  
Apr.-Jun. 2023 : 141.06  
Jul.-Sep. 2023 : 152.78

Sales volume,  
Production volume,  
Changes in  
product mix,  
Marginal profit  
change  
**(120)**

Manufacturing sector:  
Increase in  
labor costs, etc.  
Fixed costs  
fluctuations  
**(270)**

Indirect departments:  
Increase in labor/depreciation,  
headquarters relocation costs, etc.  
Change in SG&A and other  
expenses  
**(360)**

Operating  
Profit  
**443**

# Performance Report for the Second Quarter of FY2025 (QoQ change)

Lower revenue and profit

Unit: Million yen	FY2025 Apr.-Jun.	FY2025 Jul.-Sep.	QoQ change	
			Increase/Decrease	Rate of change
Net sales	9,827	9,611	(216) ↓	(2.2%)
Operating profit	416	27	(388) ↓	(93.4%)
Ordinary profit	836	(1,387)	(2,224) ↓	—
Profit attributable to owners of parent	379	(878)	(1,258) ↓	—
USD average rate (JPY)	155.85	149.71	(6.14) ↓	

# Sales by Market (QoQ Change)

## Overall sales remaining flat

FY2025  
Apr.-Jun.  
9.8  
billion yen

<Net sales  
change rate>

FY2025  
Jul.-Sep.  
9.6  
billion yen



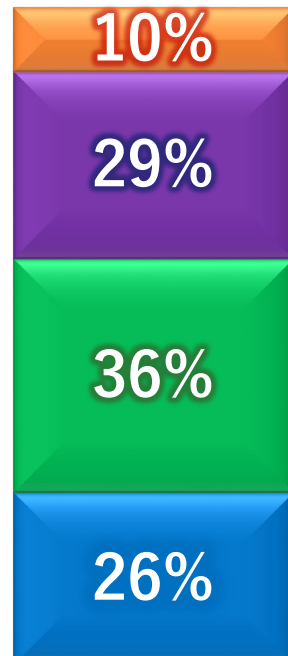
(Composition ratio)

(9%)

+3%

(1%)

(7%)



(Composition ratio)

IM: Industrial market  
AM: Automotive market

CM: Consumer market  
TM: Telecommunications market

I  
M



Continued restraint in capital expenditures and adjustment of parts inventory

C  
M



Strong sales for games, etc. despite stagnant sales for PC-related applications

A  
M



Sales remaining flat due to sluggish sales of new cars in Europe, etc.

T  
M



Stagnant sales due to failure to supply TCXOs in response to vigorous demand

# Operating Profit Analysis (YoY Change)

Unit: Million yen

FY2025  
Apr.-Jun.

**(388)** million yen

FY2025  
Jul.-Sep.

Operating  
Profit  
**416**

Price fluctuation  
(Including exchange  
rate fluctuations)  
**(330)**

USD average rate (JPY)  
Apr.-Jun. : 155.85  
Jul.-Sep. : 149.71

Production volume  
Changes in  
product mix  
Sales volume  
Marginal profit  
change  
**(60)**

Manufacturing  
sector:  
Decrease in  
labor costs, etc.  
Fixed costs  
fluctuations  
**+120**

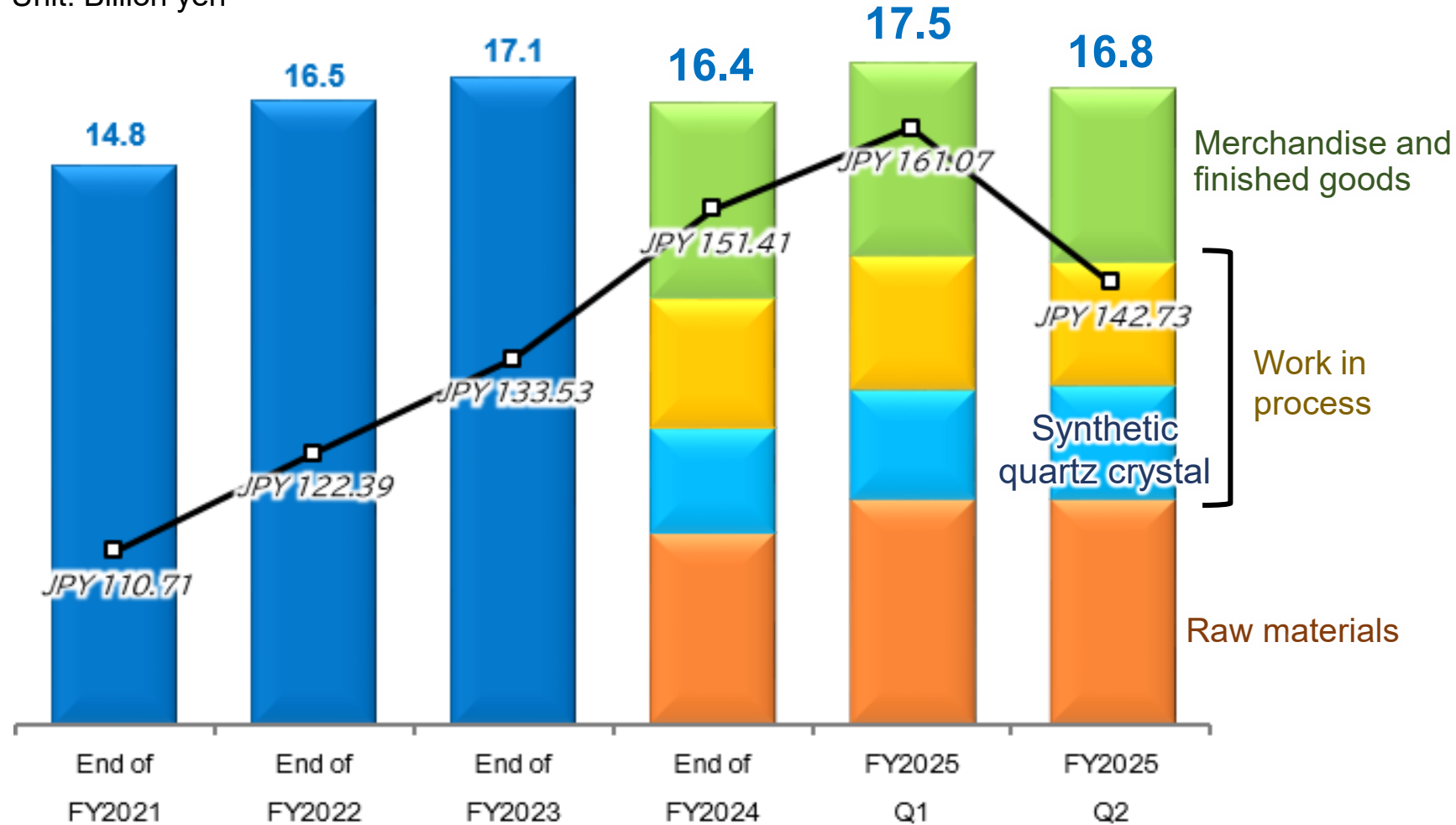
Indirect departments:  
Increase in  
labor/depreciation,  
headquarters  
relocation costs, etc.  
Change in SG&A and  
other expenses  
**(120)**

Operating  
Profit  
**27**



# Inventories Trends

Unit: Billion yen



**FY2025 Q2**  
Compared to the end of  
the previous fiscal year:  
**+450 million yen**

- Merchandise and finished goods reduced as planned
- Increase in **work in progress** (parts and materials) toward an increase in production of TCXOs in Q2 and beyond
- Increase in **raw materials** due to advance ordering in response to surging prices of parts and materials



# Capital Expenditures/Depreciation/R&D Expenses

Unit: Million yen

YoY	FY2024 Q2	FY2025 Q2	Increase/ Decrease
Capital Expenditures	2,229	5,999	3,770
Depreciation	1,859	1,978	119
R&D expenses	1,073	1,037	(36)

QoQ	FY2025 Apr.-Jun.	FY2025 Jul.-Sep.	Increase/ Decrease
Capital Expenditures	385	5,614	5,229
Depreciation	992	986	(6)
R&D expenses	503	534	31

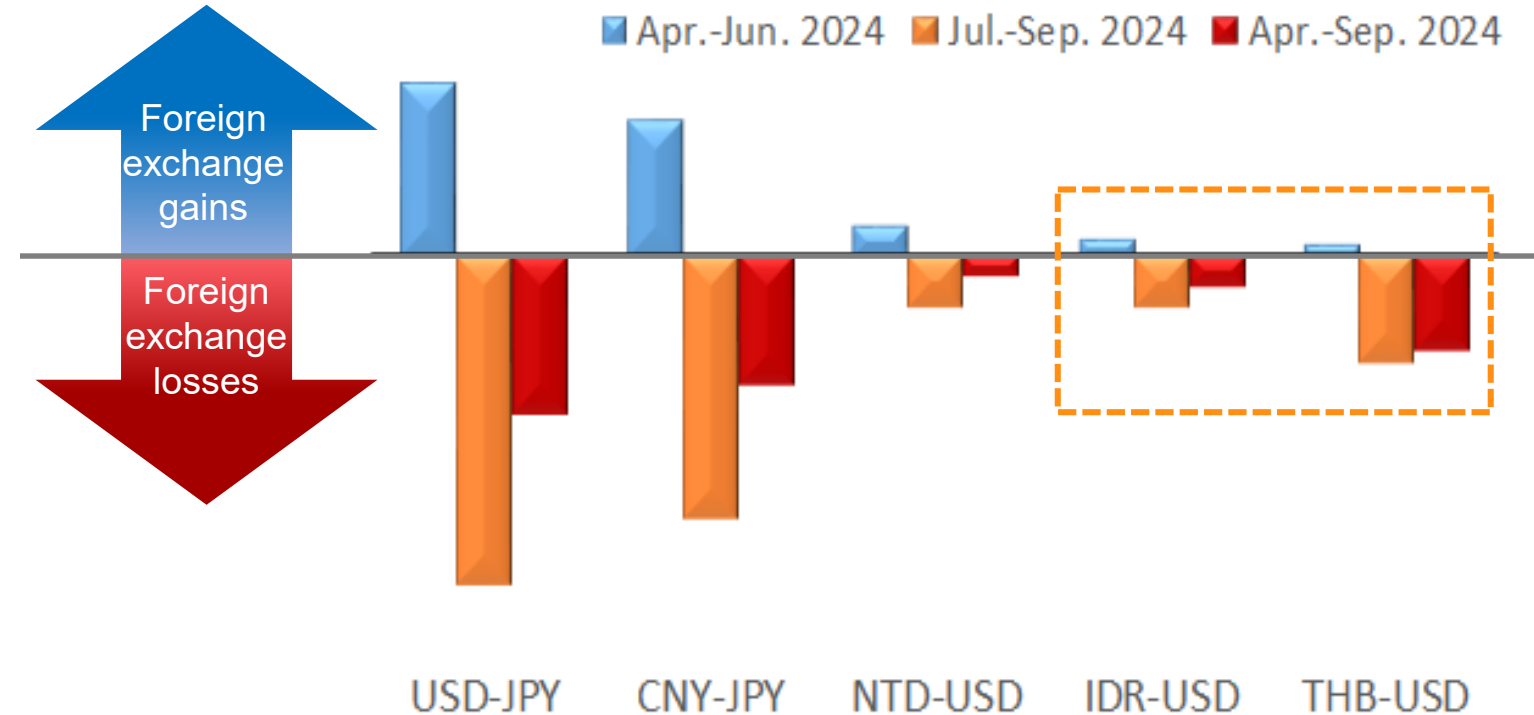
**Increase in capital expenditures  
related to the headquarters and plant**



► Construction completed in August 2024

# Non-operating expenses FX gains and losses

## Comparison of FX rate impacts



- FX rate compared to that at the end of Mar. 2024
- Depreciation of yen at the end of Jun. → FX gains
- Appreciation of yen at the end of Sep. → FX losses

<Changes in the USD-JPY rate trends>

End of Mar. 2024	End of Jun. 2024	End of Sep. 2024
JPY151.41	JPY161.07	JPY142.73

- For Asian currencies, fluctuations between the end of June and the end of September were greater than those between the end of March and the end of June in 2024. The impacts due to the FX fluctuations also expanded.

# Earnings Forecast

No change from the plan at the beginning of the fiscal year

Unit: Million yen	FY2025 H1	FY2025 H2	FY2025 Full Year Forecast
Net sales	19,438	20,562	40,000
Operating profit	443	1,057	1,500
Ordinary profit	(550)	1,550	1,000
Profit attributable to owners of parent	(498)	998	500
Capital expenditures	5,999	1,301	7,300
Depreciation	1,978	2,522	4,500
R&D expenses	1,037	1,463	2,500
USD average rate (JPY)	152.78	145.00	145.00

# Sales Forecast by Market

IM: Industrial market  
AM: Automotive market

CM: Consumer market  
TM: Telecommunications market

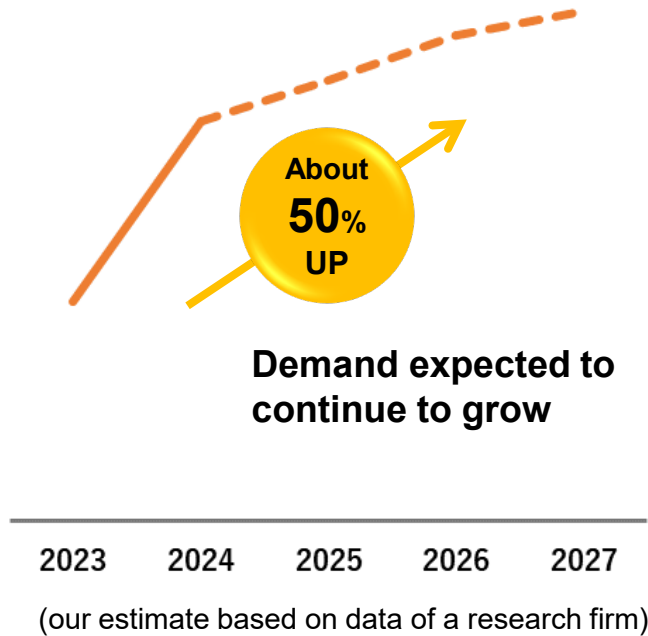
## Overall strong sales despite the impact of Chinese New Year

H1→H2  
Sales Forecast

T M		Despite the impact of Chinese New Year in Q4, sales for GPS/GNSS modules, etc. are expected to increase due to an increase in production of TCXOs.	
A M		Although sales will be equivalent to those in the first half of the year, high-value-added products, such as crystal oscillators, are expected to increase mainly for ADAS.	
C M		While sales for PC- and game-related applications will be strong by the end of the year, the impact of Chinese New Year is expected to become evident in Q4.	
I M		Notably, the FA/robot market has been stagnant and is expected to recover in the next fiscal year and beyond.	

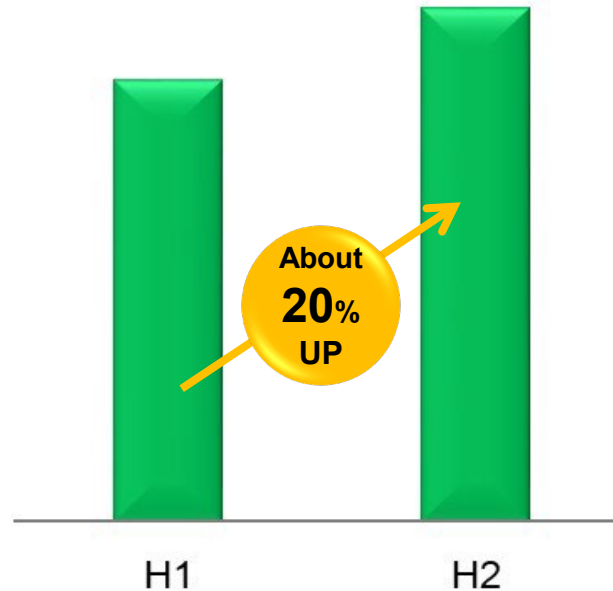
# TCXO Forecast

## Demand volume forecast



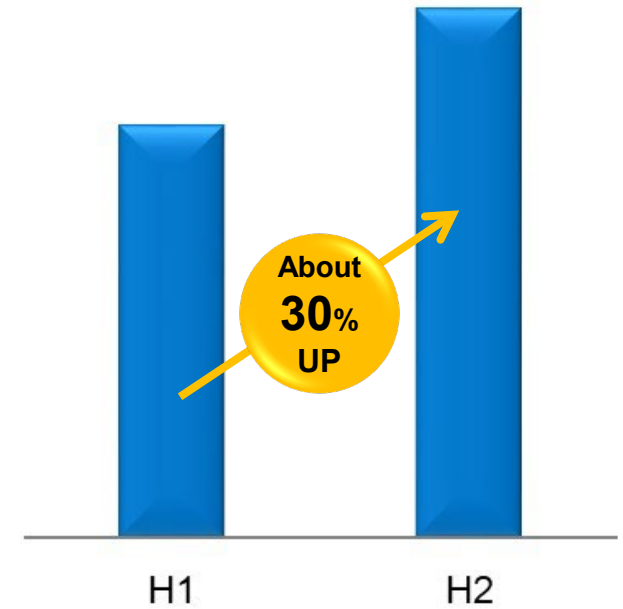
Driven by GPS/GNSS modules,  
automotive communication,  
smart meters, etc.

## Sales volume H1: result / H2: forecast



Booming for the time being  
Sales expected to exceed  
those in the first half

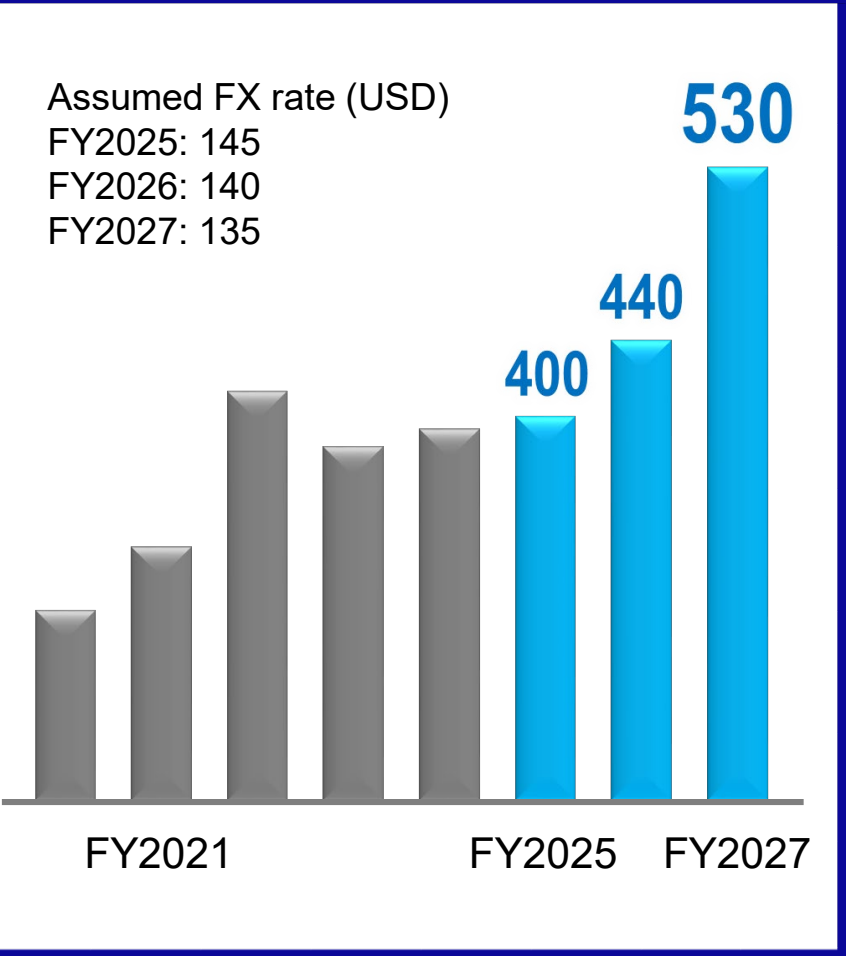
## Production Volume H1: result / H2: plan



Currently increasing production  
Backlog of orders to be  
eliminated

# 2nd Medium-term Business Plan — Sales targets and market trends —

## Net Sales (billion yen)



## Background of expansion of net sales in FY2027



Automated driving



Generative AI Data center



Wearable devices



GPS/GNSS modules

**Meeting demand in key growth markets by offering a product lineup that meets the required specifications**

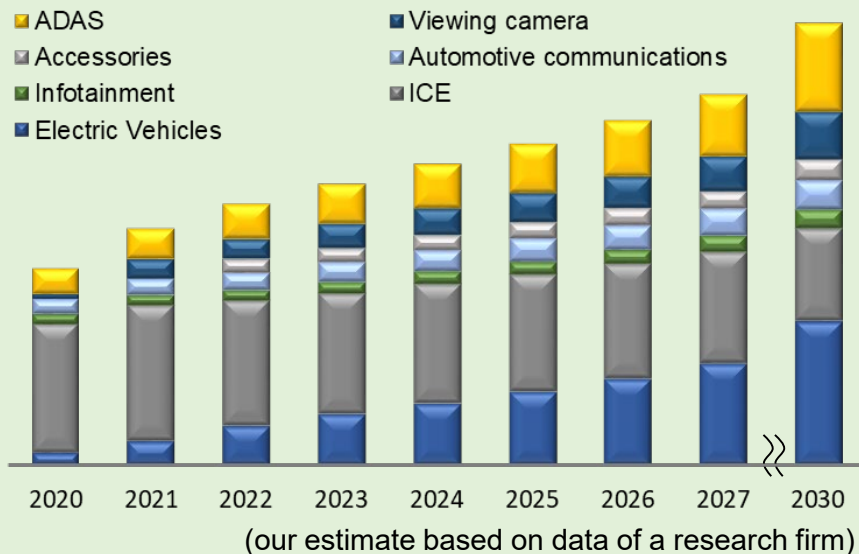


# Automated driving — Number of crystal devices installed to double due to redundant designs —

## Market trend

- Vehicles becoming more digital like smartphones:  
Keeping vehicles up-to-date through software updates like smartphones
- Redundant designs: Designs to maintain functionality even if one of the two systems fails
- Shift to EVs: Spread of charging stations in addition to EVs

Forecast of volume of crystal devices for AE applications



Requirements for  
crystal devices

Low noise

High-temperature  
resistance

Reliability

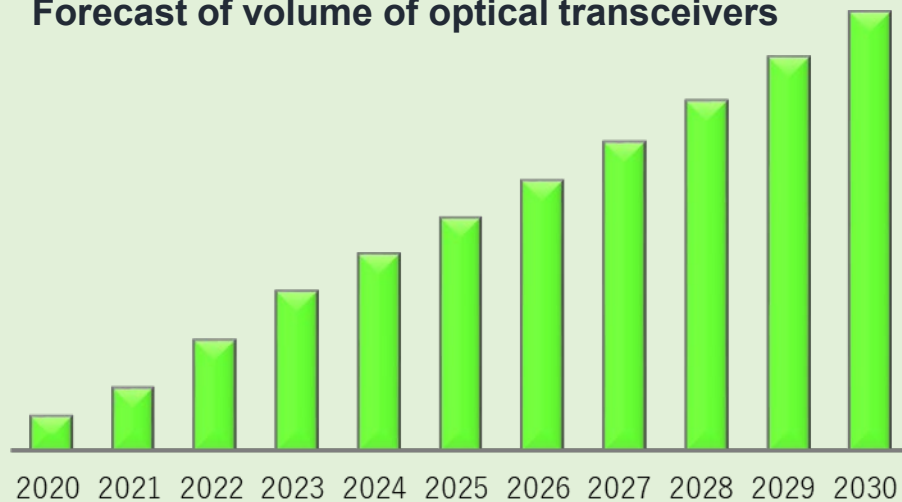


## Generative AI and Data center — Spread of AI and explosive growth in demand for servers —

### Market trend

- Robust server infrastructure required in line with the evolution of AI
- Increase in the number of optical transceivers capable of supporting faster processing
- Real-time responses enabled by the shift from cloud AI to edge AI

Forecast of volume of optical transceivers



(our estimate based on data of a research firm)



Requirements for  
crystal devices

Low noise

High frequency

Compact

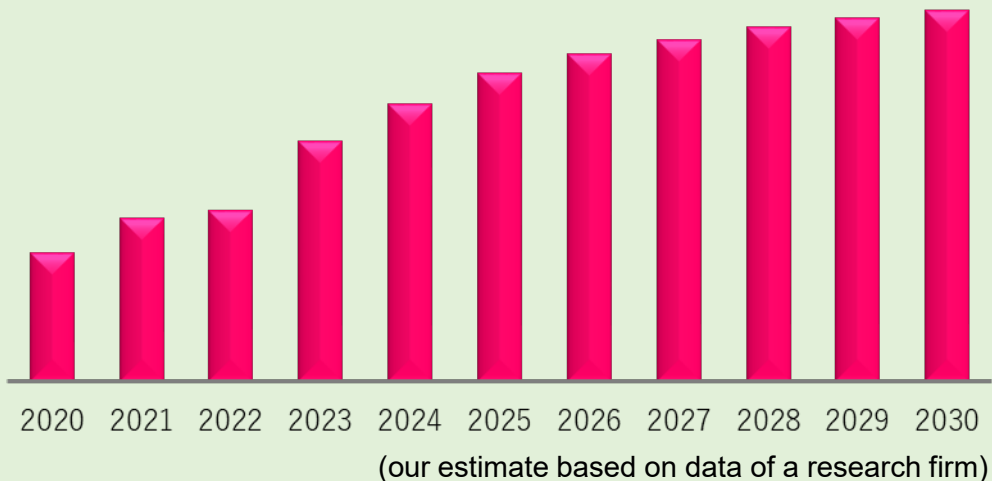
Reliability

## Wearable devices — Full-scale spread of smartwatches and smart glasses —

### Market trend

- Multifunctionalization of wearable devices
- Expansion of AR-/VR-related applications and the healthcare market
- Need for miniaturization of electronic devices to secure the battery space for all-day operation

Forecast of volume of smartwatches



Requirements for  
crystal devices

Compact

Thin

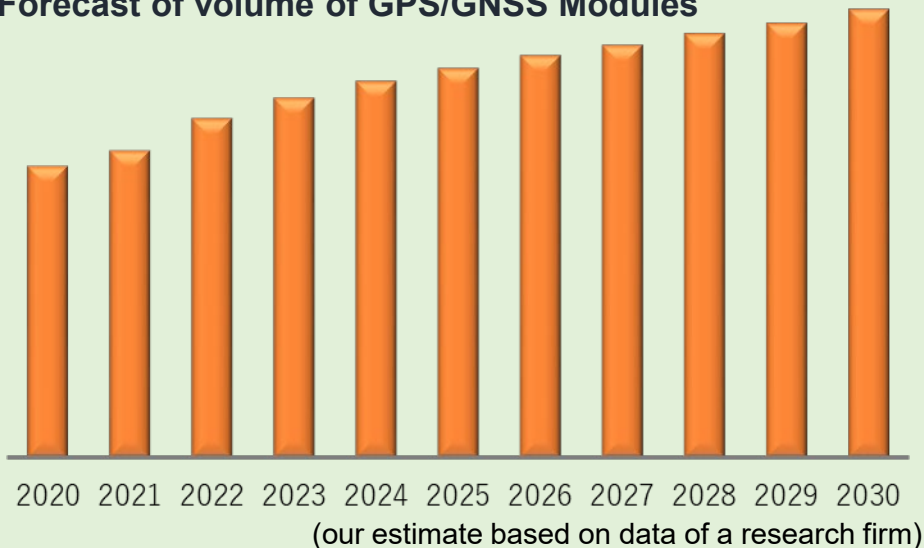
Low power  
consumption

## GPS/GNSS modules — Expansion in drones, smart meters, and e-bikes —

### Market trend

- Growth of drone services, such as delivery to depopulated areas and inspections at height
- Expansion of demand for smart meters due to the global spread of next-generation power transmission networks
- Installation in e-bikes for tracking in addition to vessels, aircraft, and vehicles

Forecast of volume of GPS/GNSS Modules



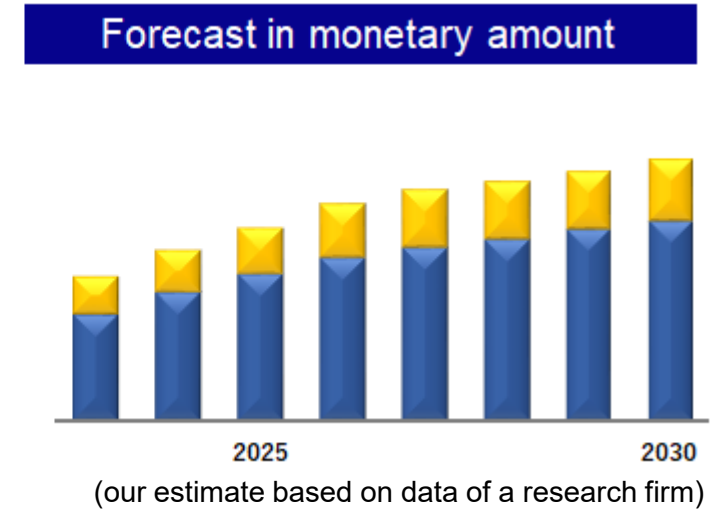
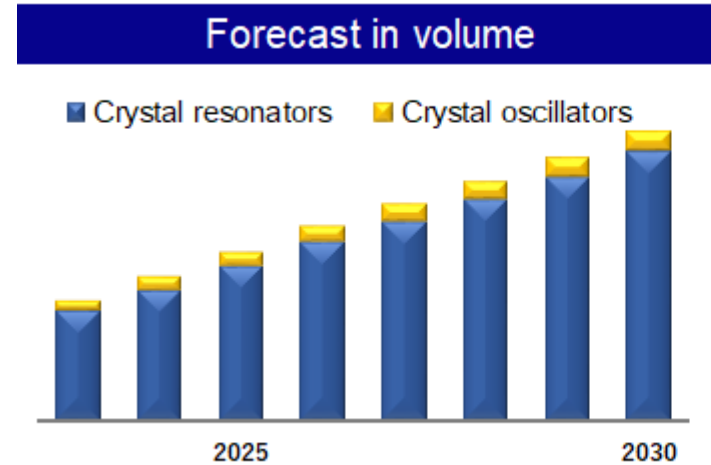
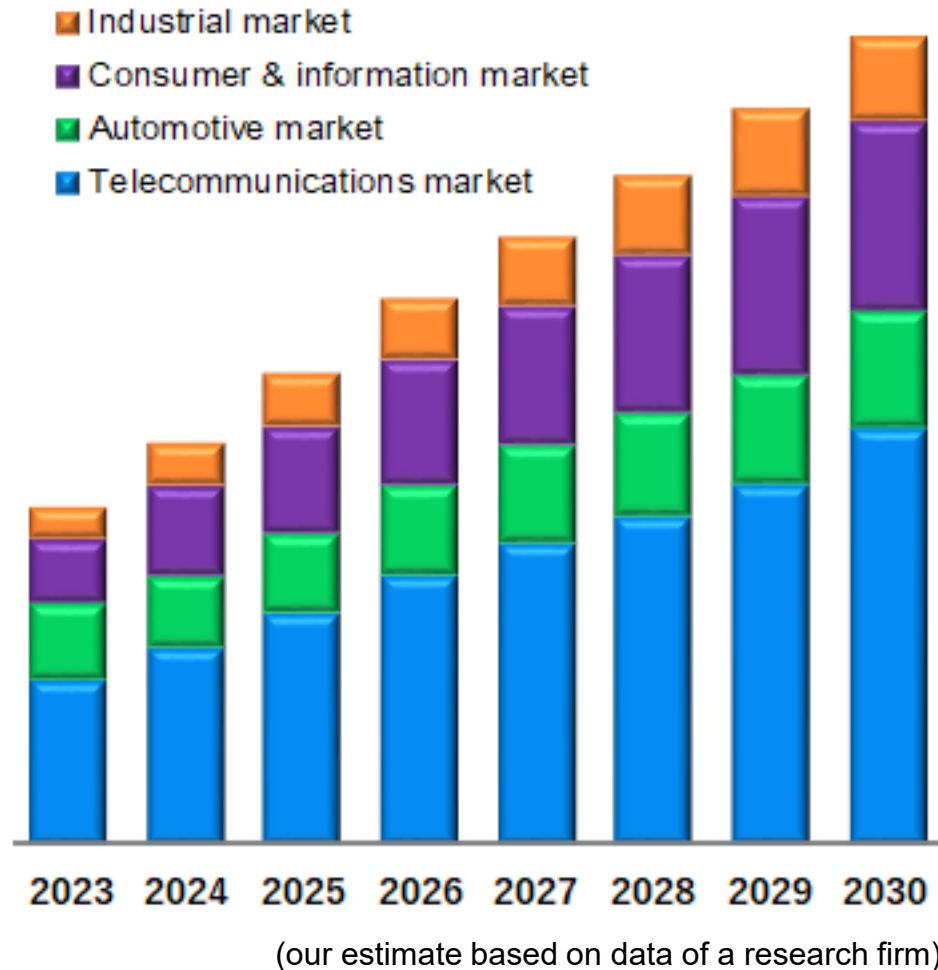
### Requirements for crystal devices

High-temperature resistance

Temperature drift characteristics

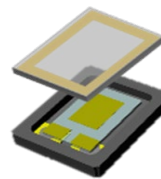
Low power consumption

# Forecast of volume by market in the crystal device industry



**The percentage of crystal oscillators is expected to increase in monetary amount**

## Crystal Resonators



Crystal chip  
+ Ceramic package  
+ Lid

## Crystal Oscillators



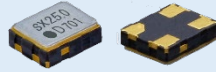
**IC mounted in crystal resonators**

- Oscillator circuit embedded
- Removal of high-frequency noise
- Wide-range temperature compensation

# Product lineup to meet the market requirements

## Ark.2G

Crystal Oscillators



Reliability

High frequency

Differential Output  
Crystal Oscillators



Reliability

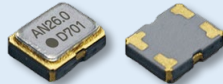
High frequency

Low noise

High-temperature  
resistance

Low power  
consumption

Temperature Compensated  
Crystal Oscillators (TCXO)



Reliability

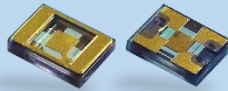
High frequency

High-temperature  
resistance

Temperature drift  
characteristics

## Ark.3G

Crystal Resonators



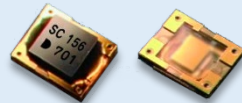
Reliability

High frequency

Compact

Thin

Differential Output  
Crystal Oscillators



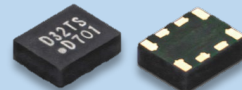
Reliability

High frequency

Compact

Thin

## Mold RTC



Reliability

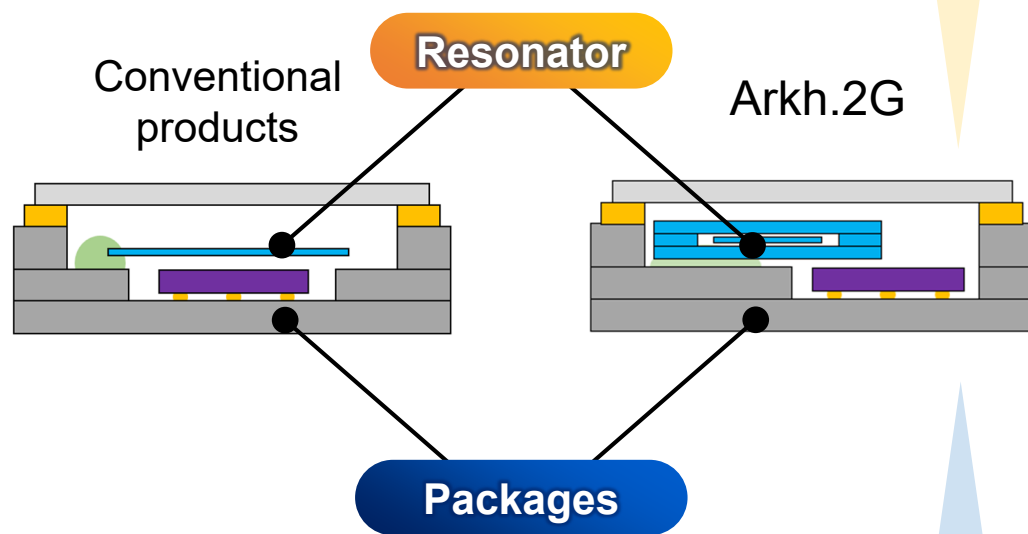
High accuracy

High-temperature  
resistance



# Performance advantages of Arkh.2G

Installation of the Arkh series crystal resonators  
**Excellent reliability, including aging** (changes over time) characteristics, because no adhesive is used inside the resonator element



Same appearance as that of conventional ceramic package products  
**Mechanical performance improved** by increasing the bonding area between the resonator and the package

**Capable of coping with high temperatures and narrow deviations**

**Arkh.2G SPXO narrow deviation products**

Realized by an IC equipped with a simple temperature compensation function suitable for in-vehicle Wi-Fi and OBCs, etc.  
(OBC: a charger for electric vehicle batteries)



**Improvement in drift performance**

**Arkh.2G Temperature Compensated Crystal Oscillators (TCXO)**

Sensitivity to satellite signals, such as GPS/GNSS, improved by optimal designs



# Arkh.2G's price competitiveness

	Conventional products	Arkh.2G
Plant	Additional floor space required	Accommodated within the existing space
Facilities	Many processes	Output increased by 3 to 5 times with a smaller footprint
Personnel	Additional personnel required	Labor saving enabled by automation
Manufacturing process	Individual processing	Highly efficient wafer processing
Yield	Loss of parts and materials incurred	Yield almost 100%

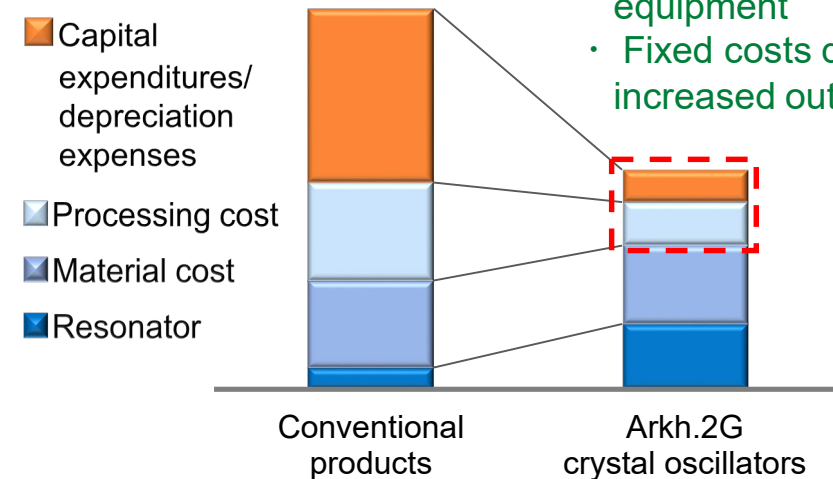
## Environmental Initiatives

Improve productivity and reduce CO<sub>2</sub> emissions

## Long-term cost (image)

Arrangements to increase production (a large amount of equipment/increase in the plant floor space)

- No additional floor space required, efficient investments using compact equipment
- Fixed costs diluted by an increased output





# BCP system for Arkh.2G



## Present

**2 production bases in Japan (assembly)**



Tottori Production Div



Tokushima Production Div

## Future

**8 production bases worldwide (assembly)**



Tottori Production Div



Tokushima Production Div



PT.KDS INDONESIA



HARMONY ELECTRONICS (DongGuan) CO.,LTD.



HARMONY ELECTRONICS (THAILAND)CO.,LTD.



Kyushu Daishinku Corp

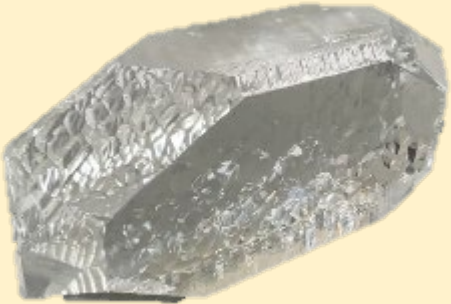


TIANJIN KDS CORP.

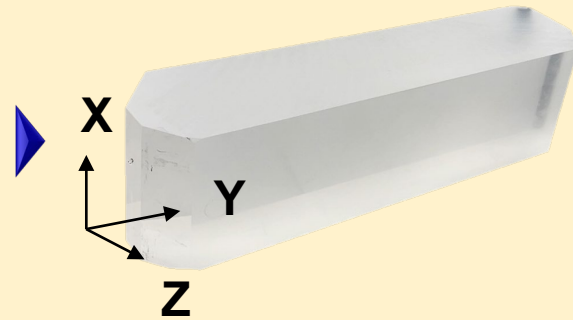
**Assembly enabled at any production base using existing equipment**

# Photolithography wafers — Arrangements to reduce the cost of Arkh.2G —

Synthetic quartz crystal



Lumbered



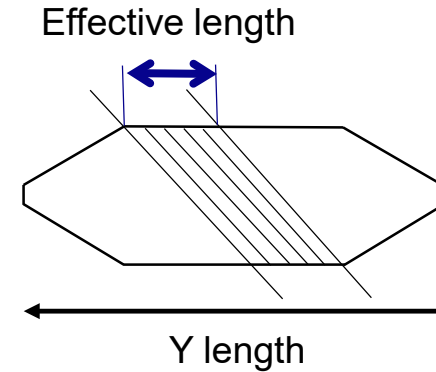
**Cost reduction by increasing the Y length**

Using 8-inch seed crystals,  
4-inch rough crystals

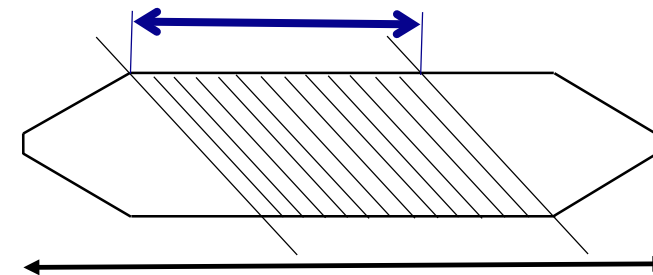
Contribution to profit in FY2027

**Increase the number of wafers  
produced per rough crystal**

**At present**



Using 8-inch seed crystals,  
4-inch rough crystals



Number of  
wafers produced  
**2.6 times**  
(based on our calculation)

# Photolithography products — Arrangements to ensure stable supply —

2nd medium-term capital expenditure plan:  
**15 billion yen in total over the 3 years**



Photolithography  
Ark.3G  
Ark.2G

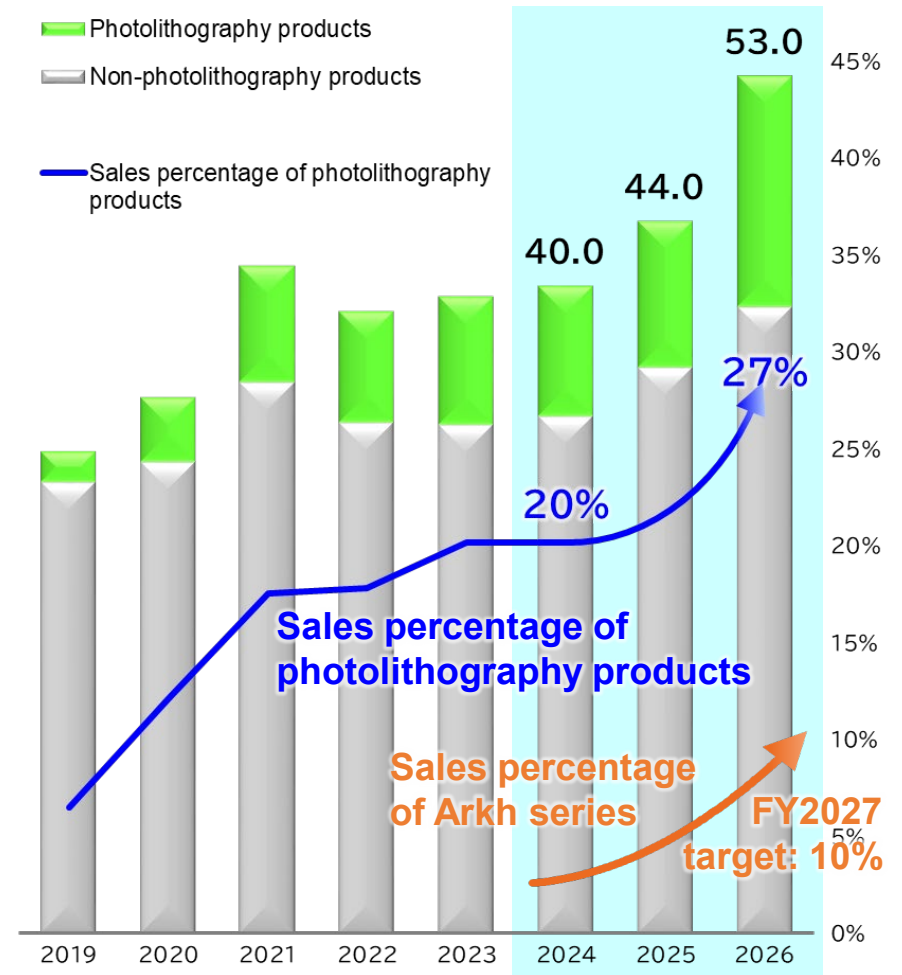
Headquarters and Plant  
DX, etc.

**Production capacity has been increasing**

Space-saving equipment for a new manufacturing process  
+ Use of existing assembly systems

- Maximization of the output per unit area
- Reduction of energy consumption and CO<sub>2</sub> emissions in line with the increase in production

## Net Sales Photolithography/Ark



# 2nd Medium-term Business Plan — Final fiscal year —

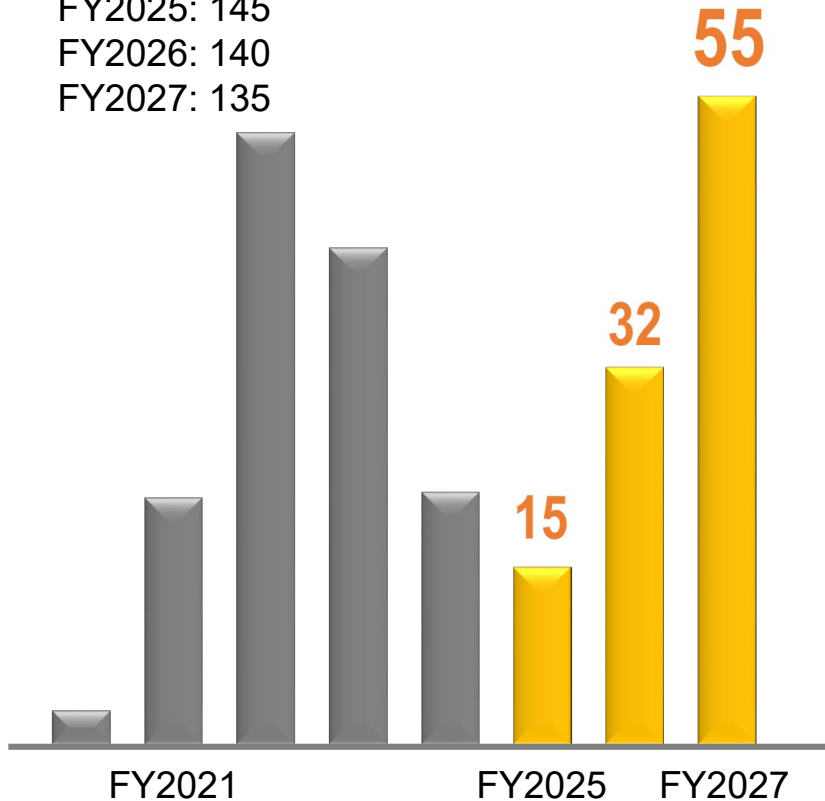
## Operating profit (billion yen)

Assumed FX rate (USD)

FY2025: 145

FY2026: 140

FY2027: 135



**Record-high profit in FY2027**

Reference: 5.19 billion yen in operating profit in FY2022

Pursuing profitability:

**53 billion yen in sales**

Pursuing efficiency:  
maximizing output



**ROIC 4.5 %**

**ROE 8.0 %**

**Stable Supply + Environmental Initiatives**  
**+ Corporate Growth**

Forward-looking statements, such as performance forecasts for this fiscal year, are calculated based on information currently available and contain uncertainties. Actual performance may differ significantly from forward-looking statements due to changes in business conditions and other factors.

In addition, we do not undertake any obligation to update and publish any forward-looking statements after the issuance of this material, except as required by applicable laws and regulations.

